>>Board of Directors



Behind Henry B. Schacht are (from left): Betsy S. Atkins, Paul H. O'Neill, Paul A. Allaire, John A. Young, Franklin A. Thomas and Carla A. Hills.

Henry B. Schacht
66, chairman and chief executive officer of Lucent since October 2000. Chairman (1996-1998) and chief executive officer (1996-1997) of Lucent. Chairman (1977-1995) and chief executive officer (1973-1994) of Cummins Engine Company, Inc. (diesel engines). Director and senior advisor, Warburg Pincus & Co., LLC. Director, Alcoa Inc.; Avaya Inc.; The Chase Manhattan Corporation and The Chase Manhattan Bank, N.A.; Johnson & Johnson; Knoll, Inc.; The New York Times Co. Lucent director since 1996.

Betsy S. Atkins
45, independent venture capitalist focusing on investments in early stage, high-tech companies. Director, Advanced Switching Communications, Inc.; Polycom, Inc.; Selectica Inc. Lucent director since April 2000.

Paul H. O'Neill
65, retired chairman (1987-December 2000) and chief executive officer (1987-1999) of Alcoa Inc. (aluminum production). Chairman, RAND and Manpower Demonstration Research Corporation. Director, Eastman Kodak Co.; Gerald R. Ford Foundation; the National Association of Securities Dealers, Inc. Lucent director since 1996.

Paul A. Allaire
62, chairman of Xerox Corporation (document processing services and products) since 1991. Chief executive officer of Xerox 1990-1999 and May 2000 to present. Director, J.P. Morgan & Co.; priceline.com Incorporated; Sara Lee Corp.; SmithKline Beecham p.l.c. Lucent director since 1996.

John A. Young
68, vice chairman of SmithKline Beecham p.l.c. (pharmaceuticals) since January 1999. Vice chairman of Novell, Inc. (network software and directory-enabled network solutions) since 1997. Retired president and chief executive officer of Hewlett-Packard Co. (1978-1992). Director, Affymetrix Inc.; Chevron Corp.; Ciphergen Biosystems, Inc.; Novell, Inc.; SmithKline Beecham p.l.c. Lucent director since 1996.

Franklin A. Thomas
66, consultant to the TFF Study Group (non-profit initiative assisting development in southern Africa) since 1996. Retired president of The Ford Foundation (1979-1996). Director, Alcoa Inc.; Avaya Inc.; Citigroup N.A.; Conoco Inc.; Cummins Engine Company, Inc.; PepsiCo, Inc. Lucent director since 1996.

Carla A. Hills
66, chairman and chief executive officer of Hills & Company (international consultants) since 1993. Director, American International Group, Inc.; Chevron Corp.; Time Warner Inc. Lucent director since 1996.